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### Overview

- Public goods
- What is the economic impact of the Kansas transportation system?
- Disinvestments in the Kansas Department of Labor
- Deferred Maintenance in Higher Education





### **Public Goods**



Kansas ranks 4<sup>th</sup> in the nation with 140,372 miles of public roads. Roughly 10,000 miles are the state Highway system that carries the majority of traffic.

- Public goods are commodities or services that benefit all members of society, and which are often provided through public taxation.
- Examples: National defense and roads.





### The Brownback Tax Experiment Opened the Bank of

#### **KDOT Postpones 24 Projects Due To Funding** Uncertainty





HOME > POLITICS CONTRIBUTORS



### A right-wing experiment sarcastically known as the 'bank of KDOT' is ruining Kansas' roads



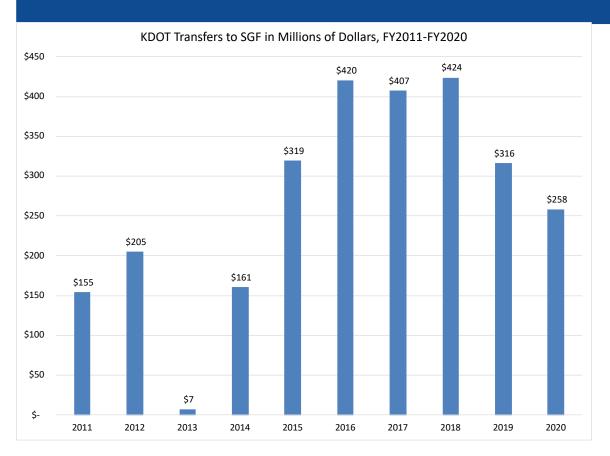








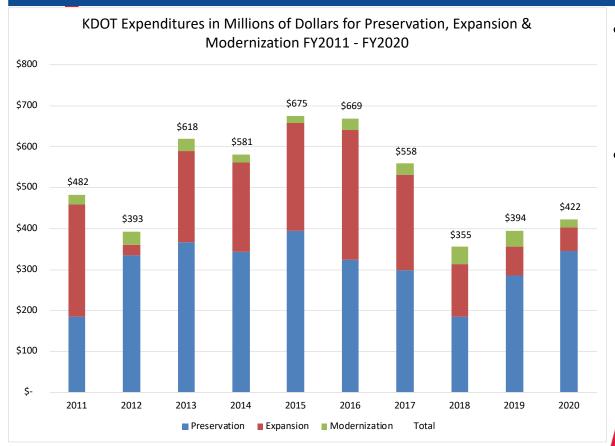
### Between FY11-FY20, \$2.6 Billion Taken from KDOT



 During FY 2015 – FY 2019, hundreds of millions of dollars were transferred from KDOT to the SGF.



### Starting in FY2017, Expenditures Fell



- Preservation/maintenance expenditures started to fall in FY2016.
- By FY2017, Expansion and preservation also contracted.



6 Donna K. Ginther, PhD

### What was the Opportunity Cost of the Bank of KDOT?

- To understand this, we need to think about the economic impact and value of our public roads and highways.
- The state values its highway infrastructure at \$30 Billion
  - It is an asset
  - That depreciates
  - And requires preservation
- Kansas highways contribute to the Kansas economy
- KDOT expenditures contribute to the Kansas economy.





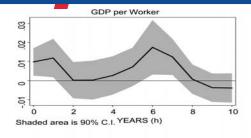
### Roads to Prosperity or Bridges to Nowhere?

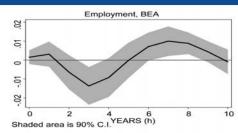
- Theory and Evidence on the Impact of Public Infrastructure Investment (Sylvain Leduc and Daniel Wilson, 2012 NBER Macroeconomics Annual)
- Estimate the multiplier effect of highway construction in US states
- They find a positive impact on state economic activity.

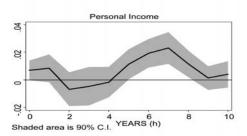




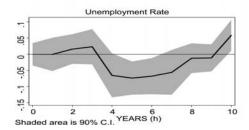
### Leduc and Wilson Found Large Multipliers

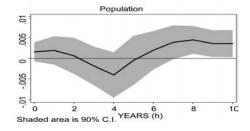












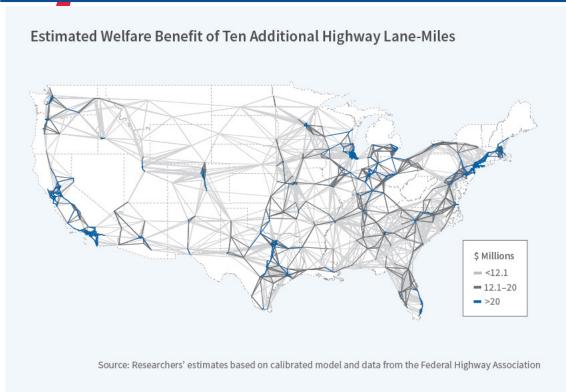
- Estimates show a large impact on economic activity
  - There is a significant impact in the first couple of years and then a larger second-round effect after six to eight years. The multipliers that we calculate from these impulse responses are large, between 1 and 3 on impact and between 3 and 7 at six to eight years out.
  - It takes about five years to fully realize the benefit of construction.



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Sylvain Leduc, et al. Roads to Prosperity or Bridges to Nowhere? Theory and Evidence on the Impact of Public Infrastructure Investment. NBER Macroeconomics Annual 2011 27:89-142.

## Welfare Effects of Transportation Infrastructure Improvement

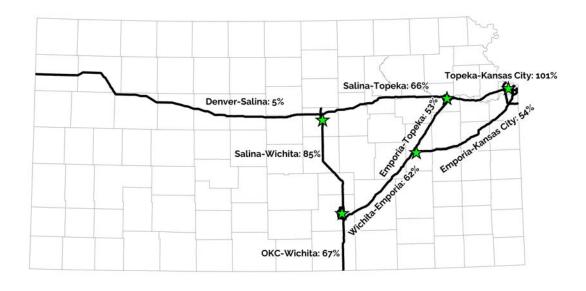


- Treb Allen and Costas Arkolakis 2020 NBER Working Paper.
- Estimate the value of improvements in the US Interstate Highway System, taking into account traffic congestion.
- Calculate the Return on Investments for each Segment of US Highways.





## Welfare Effects of Transportation Infrastructure Improvement



Estimates from: Welfare Effects of Transportation Infrastructure Improvement, Treb Allen and Costas Arkolakis, NBER Working Paper #25487 (2020)

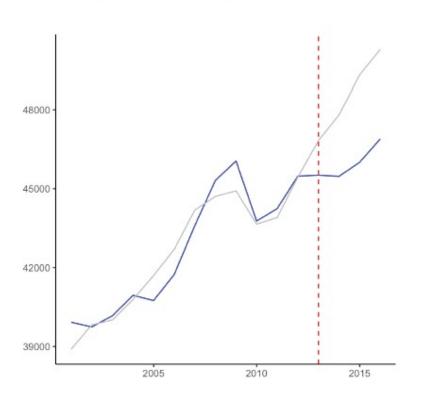
- Allen and Arkolakis shared their ROI estimates for the state of Kansas.
- Improving/Expanding I-70 from Kansas City to Topeka would result in a 101%
   Return on Investment.
- Emporia to Wichita has a 62% ROI
- Investing in Kansas
   Highways has a huge payoff.





### Causal Effect of Kansas Tax Cuts on Economic Growth

(a) Actual and Synthetic KS



- McCloskey (2018) "The Kansas Tax Experiment: Impact of 2012 Tax Reform on Output, Employment & Establishments"
- Synthetic Control Method
  - Kansas is Treated State (Tax Cuts)
  - Other states make up a weighted average of "synthetic Kansas"
  - Border states + Idaho, Iowa, Arkansas, Mississippi, Georgia, South Carolina, West Virginia, Pennsylvania, Massachusetts, Maine
- Growth was lower in Kansas!





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Source: Hope & Limberg 2020

## KDOT Estimated the Economic Impact of Infrastructure Investments



## Transportation Infrastructure Investment and the Kansas Economy

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In 2008, KDOT has calculated the impact of reducing preservation funding by 60 percent from \$385 million per year to \$154 million per year (in constant 2008 dollars) over the period from 2009 to 2020.

## KDOT Estimated the Economic Impact of Infrastructure Investments



Transportation Infrastructure Investment and the Kansas Economy

- Instead of spending the projected \$385 million per year on preservation KDOT spent an average of \$273.5 million per year (in constant 2008 dollars) over the period from 2011 to 2020.
  - This was a 29% reduction in preservation expenses compared with the 60% reduction that KDOT modeled.

- Assuming a 60 percent decrease in maintenance funding suggests that by 2020 the Kansas economy would lose 12,000 jobs and \$670 million per year in gross state product.
  - Since the cut was half of that, given the same set of assumptions
  - Kansas may have lost 6,000 jobs and \$335 million per year in gross state product.
  - Totaled over 9 years, this would result in a 2% decrease in GSP.





### What was the Opportunity Cost of the Bank of KDOT?

- Cutting taxes lowered Kansas expenditures on public roads.
  - Those expenditures have a higher multiplier effect and ROI
  - In some cases, the multiplier is as high as 2 5.
- Although correlation is not causation, it is likely that disinvestment in our transportation infrastructure contributed to lower economic growth.
  - My back of the envelope calculations are roughly 2%.





# Deferred Maintenance on the Unemployment Insurance System



### Do you Remember 1977?



IBM System 370/Model 145 mainframe Introduced in 1977.

The Kansas UI System runs on a Mainframe that was installed in 1977.

- Jimmy Carter was President
- Robert Bennett was Governor of Kansas







17 Donna K. Ginther, PhD

### The Unemployment Insurance IT Infrastructure

- The Kansas UI system is actually three systems:
  - Mainframe, Web Portal and Siebel Customer Relationship Management System
- The Mainframe runs on a specialized version of COBOL.
- The code works, but it is difficult to update.
- In the past, KDOL employees would fix UI claims manually when the mainframe system would not accommodate these unusual cases.
  - When the CARES Act was introduced, the UI system could not adjust to these changes.
  - KDOL employees couldn't manually
  - Process thousands of claims.





### How Did we Get Here?

- 2004 KDOL received bonding authority of \$21 million to upgrade the Unemployment Insurance benefit system.
- 2007 \$26 million of Reed Act money authorized for UI modernization. Modernization continued for the remainder of the decade.
  - Modernization did have problems.
  - Two contracts were terminated.
  - Project was behind schedule.





### 2011 was a Turning Point

## Brownback administration lays off 85 Kansas Dept. of Labor employees

Dept. of Labor says layoffs are 'fiscal necessity'

NEWS JUN 17, 2011 - 4:54PM

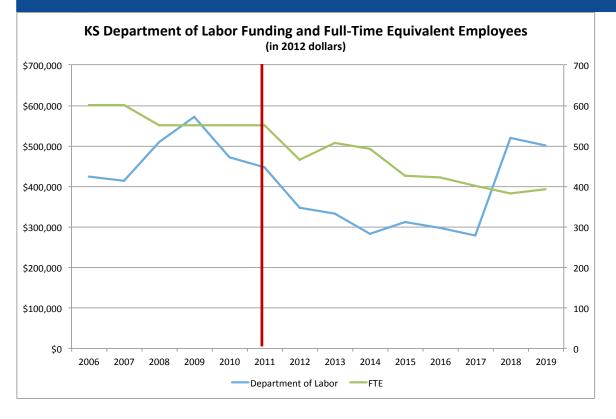
Gov. Sam Brownback's administration on Friday laid off 85 state employees at the Kansas Department of Labor.

Source: Lawrence Journal World

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 UI System Modernization was cancelled in December 2011 despite the system being obsolete. \$51 million had been spent.

### Kansas Department of Labor Funding & FTE

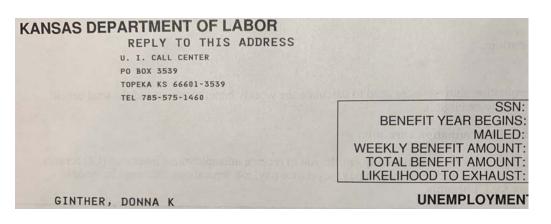


- 2011 marked the beginning of significant disinvestment in the Kansas Department of Labor.
- FTE fell by 159 people between 2011-2019.
- Spending by \$168 million in constant dollars 2011-2017.



### COVID Created a Perfect Storm

- Huge amounts of unemployment
- New CARES Act programs such as Pandemic Unemployment Assistance (PUA) were difficult to manage on the KDOL antiquated system.
- Fraudsters targeted PUA and other programs nationwide.







### How Did we Get Here?

- Instead of spending the money necessary to fix the Unemployment Insurance System, say a total of \$75 million dollars, we ignored the problem.
- It cost the state a minimum of \$290 million in UI Fraud.
  - \$290 million > \$75 million it would have taken to fix the system.
- Governor Kelly is now budgeting \$37 million to fix the system.

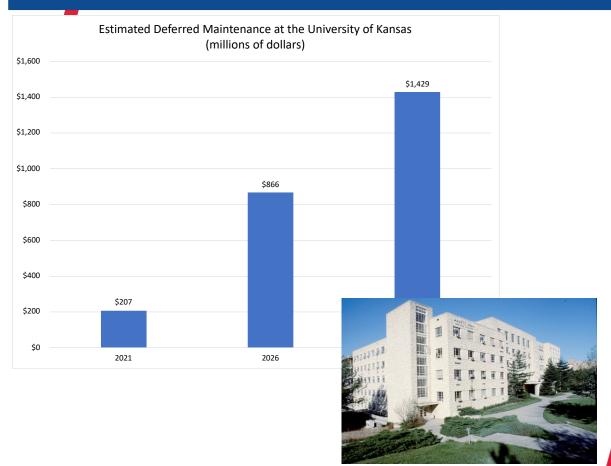
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Federal funds may also be used to shore up the system.

## Deferred Maintenance in Higher Education



### Deferred Maintenance Expenses at KU



- KU has \$207 million in deferred maintenance now.
  - \$32 million is related to infrastructure such as roads, parking lots, electricity, sewer and water.
  - Malott Hall, built in 1954. requires \$10.7 million in maintenance.
- In 10 years KU's costs could balloon to \$1.4 billion.



### Michael Smith, Emporia State University

• "Kansas has a huge backlog of deferred maintenance, from buildings to computers to infrastructure. Pushing back maintenance schedules is a seemingly painless way to balance budgets without tax increases or cuts to popular programs. In truth, the pain is simply hidden. Over time it saddles the state with multi-billiondollar liabilities and an inability to cope with crises such as the pandemic."

Read more here: https://www.kansas.com/opinion/guest-commentary/article249947829.html#storylink=cpy



### Conclusions

- Infrastructure investments matter.
- Expenditures on roads have large multiplier effects (2-5 times the expense).
- Opening the bank of KDOT may have slowed economic growth in the state.
- Failure to update the UI system cost the state hundreds of millions of dollars.
- Federal funding may help address this pressing need.



### Thank You!



